



## Growing Tomorrow, Together

### A Glance at UCV's Financial Picture

As we transition into a new settled ministry over the next year, sustainability will be a key goal for us to achieve. Our progress toward this goal will be advanced significantly by your steady financial support through pledging, beginning now with our 2022-2023 UCV Canvass. Please give generously for an enriched future together!

As you may know, **UCV generates 100% of our revenue from our own efforts**. In the 2021-2022 fiscal year, 45% of this revenue is projected to come from pledged donations (Fig. 1). We plan our budget and programming based on these pledges. Knowing with some accuracy how much pledge revenue we will receive gives us the capacity to: provide all of our staff with livable wages and fair cost of living increases; prioritize property maintenance and capital projects; hire religious exploration and music staff, and organize programs for our community; prioritize which programs to expand and which to cut in order to live within our means.

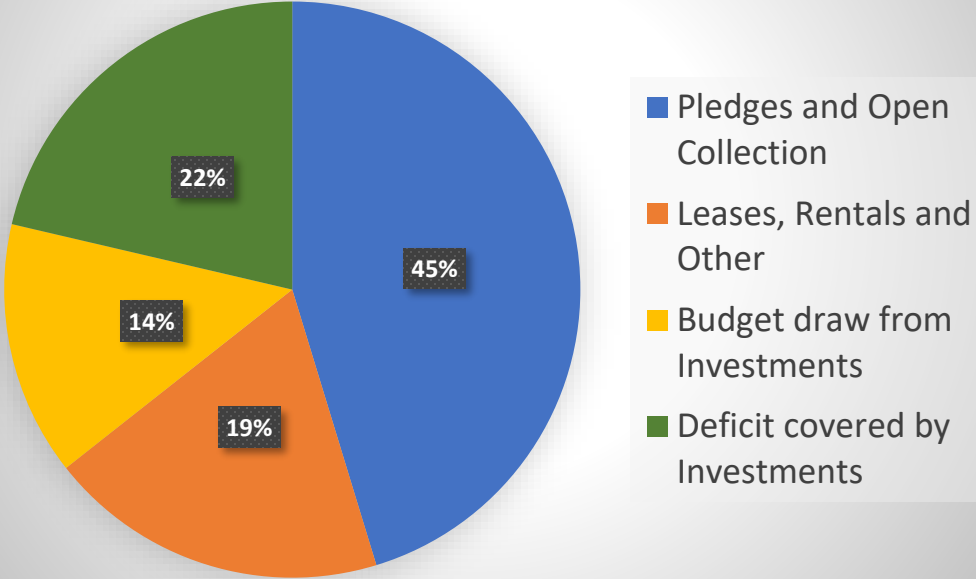
The combination of everyone's financial support and sound stewardship makes financial sustainability possible for UCV. Unexpected costs and major capital expenses also occur. Improvements anticipated in the next few years include some water pipe replacements, and possibly new washroom facilities to support the planned improvements in sound, lighting, and seating in our Sanctuary.

The information on page 2 of this document provides details about our current financial situation. We welcome your comments and suggestions for generating more revenue.

Thank you as always for your generous support,

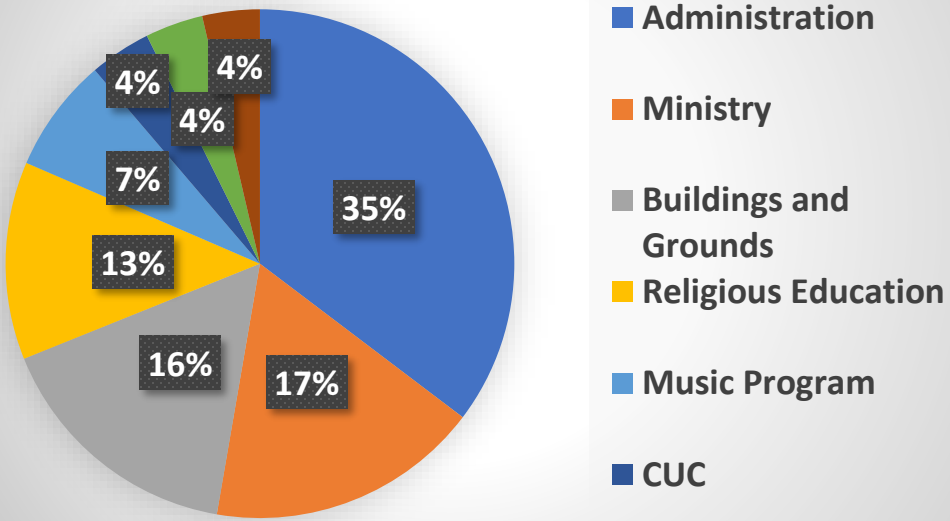
Your 2022-2023 UCV Canvass Team

### UCV Projected Operating Revenues 2021-22



(Fig. 1)

### UCV Projected Operating Expenses 2021-22



(Fig. 2)