#### **Unitarian Church of Vancouver (UCV)**

**Potential Redevelopment** 

**Business Plan Update** 

**Extraordinary General Meeting** 

June 23rd, 2019



# Why Are We Doing This?

- UCV Board resolution in Dec 2016

   "undertake a process to
   determine the merits of
   redeveloping the campus at 49th
   and Oak exclusive of the

   Sanctuary, and respecting the original aesthetic of the 1964

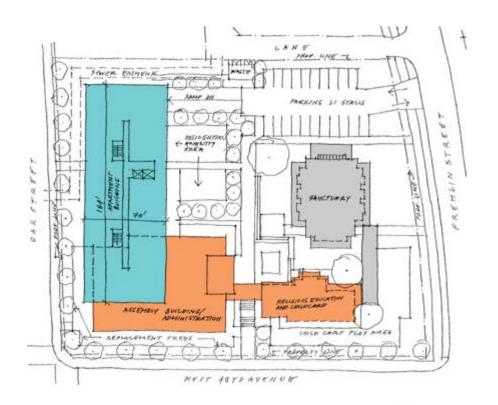
   design"
- UCV Annual Report 2017 "The financial sustainability of UCV continues to be high risk."
- Financial analysis March 2019 shows pledges static over past 10 years, actually declining.





# Phase 1 – Feasibility Study

- UCV Mission reviewed
- Project Vision created
- Objectives defined
- December 2017: UCV
   voted to move to Business
   Plan phase on a preferred
   option, and submit
   proposed project to City
   for comment





# **Project Objectives**

- Maintain and enhance the physical place as a compelling place to worship, preserving the Sanctuary and courtyard.
- Attract more people to worship, live, and play
- Leverage property to strengthen community work and outreach.
- Provide strong financial stewardship recognize need for medium and long-term financial sustainability of the Church without sale of land or completed project, or further capital contribution from UCV members.
- Provide housing across a spectrum of incomes, including family and intergenerational housing
- Demonstrate environmental leadership and ensure accessibility





# Phase 2 Business Plan - Underway

#### Work to Date

- Schematic Design created
- Environmental Strategies created
- Formal inquiry to the City
- Financial analysis
- Considered how we can delivery the proposed development
  - Preferred approach is to partner with a non-profit development partner
  - Co-op to manage community life an option





# Schematic Design to Date

- New Hewett Centre
- Mixed-income rental apartment building +/- 94 homes. Studios to Three bedrooms.
- Sympathetic relationship to courtyard and sanctuary
- Landscaped outdoor amenity areas





# **Green Building Approach**

UCV Environment Group creating approach and strategies including:

- A high performance passivedesigned building envelope
- Dramatically reduce or eliminate use of fossil fuels in the building
- Use of solar photovoltaic technology
- High efficiency building systems including heat pumps and energy and water efficient fixtures and appliances



- Charging stations for electric vehicles
- Landscaped "green" roof on new Hewett Centre



#### View from West 49<sup>th</sup> Avenue looking towards the proposed new Hewett Centre



#### View from the intersection of Oak Street and 49th Avenue



### View from the Courtyard looking towards the new Hewett Centre



### **Transition Plan**

- Plan needed to understand how UCV will function during construction period
- Plans for essential UCV uses on site
- More intensive use of sanctuary and admin buildings?
- Temporary buildings on site?
- Possible off-site space?





## The Alternative Plan

#### The Alternative Plan (TAP)

- Options for 'TAP' (formerly referred to as Plan B) are being explored by a separate Committee
- Investigating that if the church decides not to proceed with the redevelopment, what does UCV do next?
- The committee are currently preparing a report and this will be finalised in September 2019.





# **Next Steps**

- Continue to refine Business Plan
  - Continue discussions with City
  - Refine Financials based on partnership with Non-profit developer
- Obtain legal/tax advice
- Timeline, scope and budget for next phase
- Creation of The Alternative Plan by other UCV group
- Prepare Transition Plan
- Finalise Business Plan for consideration by UCV at November AGM to allow for decision on Plan and proceeding to re-zoning



